



Collaborating on Portfolio and Program Support Items



Portfolio / Program Manager



Portfolios

Instructions: Use this lab work sheet to complete a set of short and meaningful tasks at your own time and pace to complement your formal learning of the platform in the classroom. While the examples used herein may be different from (or not available) in your organisation's the platform instance, you can populate the system with your own data and follow the exercises. Ensure that you are already an enabled user in the platform.

Please note the Job Aid for Collaborating on Portfolio and Program Support Items within the platform Learning compliments the following lab sets, each of which contains two sets of data; Set A and Set B.

Lab Exercise 1. Create an Issue
Lab Exercise 2. Create a Risk
Lab Exercise 3. Create a Decision
Lab Exercise 4. Create a Change Request
Lab Exercise 5. Create a Constraint
Lab Exercise 6. Create an Assumption
Lab Exercise 7. Create a Lesson Learned



Lab Work | Collaborating on Portfolio and Program Support Items

1. Create an Issue

Set A

Name Not all Executives Available

Status Active

Priority Medium

Due Date Select a date from the date picker i

Description Many of the executive staff may take vacations during the time we will need

them to review the benefits package.

Set B

Name Employees Without Adequate Office Space

Status Active

Priority Medium

Due Date Select a date from the date picker 🗎

Description We have approximately 25% of our employees that do not have the space to

dedicate to an office



Lab Work | Collaborating on Portfolio and Program Support Items

2. Create a Risk

Set A

Name New Benefits Package Cost

Status Active

Description New benefits package may cost more than originally planned

Cost \$150,000

Inherent Likelihood

Likely

Inherent Consequence Moderate

Mitigation Plan Moderate

Mitigation Plan Deploy new benefits package in phases

Outcome Reduce benefits

Due Date Select a date from the date picker i

Set B

Name Employees Without Adequate Office Space

Status Active

Description We have approximately 25% of our employees that do not have the space to

dedicate to an office

Cost \$0.00

Inherent Likelihood Likely

Inherent Consequence Moderate

Mitigation Plan Moderate

Mitigation Plan Impacted employees will need to continue working from onsite facilities

Outcome Reduce benefits

Due Date Select a date from the date picker i



Lab Work | Collaborating on Portfolio and Program Support Items

3. Create a Decision

Set A

Name Allow Staff to Continue to Work from Home

Due to current health situation and other factors, the executive team will allow

work from home for most staff

Priority Medium

Due Date Select a date from the date picker i

Escalation Required

Yes

Escalation Manager Select your own name

Decision Date Select a date from the date picker i

Assigned To Select your own name

Status Active

Set B

Name Deployment

Description A decision was made to deploy the new technology in a phased approach as

a cost saving measure and to allow the first phase to serve as the test to assist with updating process and job aides as needed before moving onto the

remaining groups

Priority Medium

Due Date Select a date from the date picker i

Escalation Required Yes

Escalation Manager Select your own name

Decision Date Select a date from the date picker

Assigned To Select your own name

Status Accepted



4. Create a Change Request

Set A

Name Add Work From Home

Description Add work from home as a benefit

Driven By Business

Implementation

Date

Select a date from the date picker

Priority High

Work Effort

Estimate (Hours)

Work Effort **Details**

There will be no work provided by company staff

Duration Estimate

(Hours)

20

0

Duration Estimate

Details

It will take some time to get hardware

Resource

Impacts

None

Impact on Other

Projects

None

Assumptions Staff will be as, or more, productive working from home

Due Date Select a date from the date picker

Cost Estimate \$75,0000

Cost Estimate

Details

Make network and VPN improvements

Set B

Name Phased Deployment

Description Instead of one large implementation, we are requesting to change the

schedule to accommodate a phased implementation

Driven By Business, IT, Vendor

Implementation

Date

Select a date from the date picker



Lab Work | Collaborating on Portfolio and Program Support Items

Priority High

Work Effort Estimate (Hours) 40

Work Effort Details

Time needed to revise the plan and have it reviewed and approved

Duration Estimate 10

(Hours)

Details

Duration Estimate Time for research, presenting, and gaining approval

Resource **Impacts**

One project manager and all approvers

Impact on Other

Projects

This will impact other projects as it will take longer than anticipated causing

the schedule to overlap with other projects currently on the roadmap

Assumptions None

Due Date Select a date from the date picker $\stackrel{ ext{dis}}{=}$

Cost Estimate 1,000

Cost Estimate

Details

Labour





5. Create a Constraint

Set A

Name Cost of Employee Benefit Package

Description The cost of Employee Benefits in relation to total compensation

Category Legal

Set B

Name Blackout Periods

Description Blackout Periods

Category Financial



6.Create an Assumption

Set A

Name Staff Will Be Satisfied With Benefits

Description Benefits package will retain staff members

Category Technology

Set B

Name All Employees Can Work Remotely

Description All employees can work remotely

Category Technology



7. Create a Lesson Learned

Set A

Name Participation in Survey

Category Cost

Observation Participation in surveys is usually not very good

Recommendation Offer gifts for filling out survey

Lesson Learned Staff is more likely to participate if there is something in it for them

Action Taken Offered gift cards to participants

Set B

Name Open Lines of Communication

Category Resource

Observation Everyone on the team freely shares information which is keeping us on target

Recommendation N/A

Lesson Learned The team can move faster when everyone keeps open lines of communication

Action Taken Recognised the team and made this point to everyone so they could

understand the full impact of keeping each other informed